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Approved For Release 2004/09/15 : CIA-RDP80R01731R000800120029-4
DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON 25, D. C.

DOCUMENT JUL 1954

REF ID: A6542

FILE NUMBER:

DATE:

REVIEWER:

Mark

MEMORANDUM FOR THE DIRECTOR CENTRAL INTELLIGENCE AGENCY

SUBJECT: (Unclassified) War Gaming Project Control

DATE: 17 MAR 1981

REVIEWER:

2011

1. Some fourteen months ago, Headquarters USAF directed the Air University to develop a concept and outline plans for operations to control Russia to the end that Soviet behavior would accord with the policies of the United States. This project has been known as "Project Control." As the project developed, personnel from CIA assisted by actually participating at Maxwell Air Force Base as well as furnishing information to officers of the project here in Washington. This was particularly true in the examination of German underground affairs in World War II. Mr. Allen Dulles provided lengthy interviews with the officers concerned and provided documents of great value to the project.

[redacted] and others of CIA also assisted in the development of the project. In late May of this year the project was discussed at some length with Mr. Richard M. Bissell, Jr., Special Assistant to the Director, CIA, when he visited Maxwell Air Force Base. The initial directive to the Air University has been complied with, and "Project Control" is now under study in the Air Staff. The concept developed essentially requires the integration of the various elements of U.S. national power into a dynamic policy for the achievement of U.S. objectives. Accordingly, the project is now entitled "Control Through Integrated Military and Political Action."

2. The operations suggested in the completed project specify cold war actions of immediate significance to the conflict with Russia. The operations suggested are designed further so that the United States seizes and maintains the initiative in the cold war. The favorable implications of the U.S. possession of the initiative in the event of a general war are also developed.

3. The potential benefit of these operations to U.S. national security has prompted Headquarters USAF to direct the Air University to analyze alternatives and to more fully develop the operations involved through a maneuver test of the project. Eventually this war gaming will be extended through the three phases of persuasion (cold war and peripheral war actions), pressure (limited and general war actions), and administration (postwar operations). The present directive to the Air University requires war gaming of the project through the persuasion phase in the next four months' period. The war gaming project is being conducted within the resources available to the Air University, with limited assistance from other agencies and Air Force commands.

4. Some of the aspects of this war gaming will deal directly with matters within the special competency of CIA. The validity of the exercise will therefore largely depend upon having the best possible information, advice, judgment, and participation from CIA.

USAF review(s)

completed.

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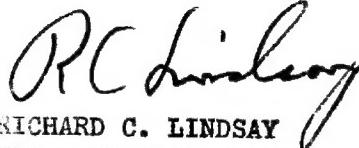
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5. The assistance that CIA has already informally provided this project has been of very great value. It is believed that CIA participation and assistance in war gaming and further developing the operational schemes of this project would provide realism and substance to some of the operations and greatly enhance their potential utility to national security.

6. Further information and/or briefings on the concept and operations of the project are available at your convenience. The intent, at present, is for the Air University to embark at once upon the initial four months' task of testing the persuasion phase.

7. It is requested that the Central Intelligence Agency assist in war gaming Project Control to the extent possible. It is proposed to authorize the Air University direct communication with the Central Intelligence Agency for this purpose. If you concur, and in order that CIA assistance may be initiated as soon as possible, it is requested that you designate a senior representative for 120 days detached service with the Air University, Maxwell Air Force Base, Montgomery, Alabama.

8. This confirms the informal request made by Col R. S. Sleeper, USAF, to Mr. Bissell and yourself on 2 July 1954.


RICHARD C. LINDSAY
Major General, USAF
Director of Plans, DCS/O

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5-2425/JUL 16 1954

MEMORANDUM FOR: DEPARTMENT OF THE AIR FORCE
 ATTENTION: Major General Richard C. Lindsay (USAF)
 Director of Plans, DCS/O
 SUBJECT: Participation in War Gaming Project Control
 REFERENCE: Your memorandum to DCI, dated 7 July 1954

1. CIA is most interested in Project Control and appreciates the opportunity to participate in the war gaming of this project which is to take place in the near future at the Air University. The Agency will promptly select one or two qualified CIA officers to act as its representatives, and will inform the Air Force as soon as the selection has been made.

2. It is agreed that there should be direct contact between the Air University and CIA on this war gaming project. Contact with the Agency should be maintained through the office of the Special Assistant to the Director, Mr. Richard M. Bissell, Jr.

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 NS NUMBER IN FILED. 11
 SENSITIVE
 CLASS. CONFIDENTIAL 30 MAR 1954
 NAME: David L. [redacted]
 AUTH: [redacted]
 DATE: 3/7/54 REVIEWER: [redacted]

ALLEN W. DULLES
 Director

SA/DCI/PC: [redacted] hh [redacted]
 16 July 1954

Distribution: Orig & 1 - Addressee

2 - SA/DCI/PC

1 - Exec. Reg.

1 - PCS [redacted]

1 - Admin files (yellow) *Reading*

1 - DCI file

DOCUMENT NO. _____
 NS NUMBER IN FILED. 11
 SENSITIVE
 CLASS. CONFIDENTIAL 30 MAR 1954
 NAME: [redacted]
 AUTH: [redacted]
 DATE: 17 MAR 1954 REVIEWER: [redacted]

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Official
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DOCUMENT NO. _____
NO CHANGE IN CLASS.

JUL 31 1954

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(1) DRAFTED BY
GENERAL STAFF AND TO S P
REVIEWER: *D201*
DATE: 17 MAR 1954 REVIEWER:

card

MEMORANDUM FOR: Major General Richard C. Lindsay (USAF)
Director of Plans, DCS/0

SUBJECT : Participation in War Gaming Project
Control

REFERENCES : (a) Your memo to DCI, dated 7 July 1954
(b) DCI memo to you, dated 16 July 1954

1. In reference (a) the Air Force requested CIA to participate in Project Control, and in reference (b) I stated that CIA would be willing to participate and would assign an officer on temporary duty to the Air University during certain phases of the operation. I would like at this time to name as the CIA representative.

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2. will be assigned to the Air University from time to time during the duration of the operation on a temporary duty basis without reimbursement by the Air Force. It is understood that he will act both as an observer of the operation as a whole and as an active participant in certain phases of it, particularly the aerial reconnaissance phase. CIA will also try to provide for short periods of time specialists in particular areas or functions when requested to assist the exercise. The request for such individuals should be worked out with and submitted orally through him.

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3. extension on code , and ILLEGIB it is requested that your project officer contact him direct if you concur in the above arrangements.

SA/DCI/PC:JFN:hh (7/28/54)

CONCURRENCE:

 (rewritten 7/29/54) SIGNED

/s/ RMB, Jr. (attached)

SA/DCI/PC:RMB:hh (7/29/54)

Retyped: O/DCI/JSE:jck (31 July) ALLEN W. DULLES

Distribution:

Director

Original & 1 - Addressee 2 --SA/DCI/PC

2 - Signer 1 - Admin Files *Receiving*

Official doc

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Executive Security

5-8446

MEMORANDUM FOR: DEPARTMENT OF THE AIR FORCE

ATTENTION : Major General Richard C. Lindsay (OSAF)
Director of Plans, ICS/D

SUBJECT : Participation in War Gaming Project Control

REFERENCES : (a) Your memo to DCI, dated 7 July 1954
(b) DCI memo to you, dated 16 July 1954

1. In reference (a) the Air Force requested CIA to participate in Project Control, and in reference(b) I stated that CIA would be willing to participate and would assign an officer on temporary duty to the Air University during certain phases of the operation. I would like at this time to name [redacted]
[redacted] as the CIA representative.

25X1

2. [redacted] will be assigned to the Air University from time to time during the duration of the operation on a temporary duty basis without reimbursement by the Air Force. It is understood that he will act both as an observer of the operation as a whole and as an active participant in certain phases of it, particularly the aerial reconnaissance phase. CIA will also try to provide for short periods of time specialists in particular areas or functions when requested to assist the exercise. The request for such individuals should be worked out with [redacted] and submitted orally through him.

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3. [redacted] extension on [redacted], and it is requested that your project officer contact him direct if you concur in the above arrangements.

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DOCUMENT NO. _____

NO CHANGE IN CLASS.

1) ORIGINATOR

2) DRAFTED BY: [redacted]

3) APPROVED BY: [redacted]

4) AUTHORITY: [redacted]

5) DATE: 17 MAR 1981

6) REVIEWER: [redacted]

7) APPROVAL: [redacted]

8) SIGNATURE: [redacted]

9) TITLE: [redacted]

10) SUBJECT: [redacted]

11) FILE NUMBER: [redacted]

12) PAGES: [redacted]

13) ATTACHMENT: [redacted]

14) INDEX: [redacted]

15) FILE NUMBER: [redacted]

16) INDEX: [redacted]

17) INDEX: [redacted]

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240) INDEX: [redacted]

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Approved For Release 2004/09/15 : CIA-RDP80R01731R000800120029-3-8445

Executive Req. by

29 July 1954

MEMORANDUM FOR THE DIRECTOR

SUBJECT: Participation in War Gaming Project Control

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1. Attached is a memorandum for your signature naming [redacted] of OCI as the CIA representative at the war-gaming of Project Control which is to take place in the near future at the Air University. This is the project which Colonel Sleeper recently briefed you on at the Pentagon.

25X1

2. It is my understanding that [redacted] is to devote a considerable amount of time to the war-gaming operation. He will be assigned on temporary duty without reimbursement by the Air Force. When the Air Force officers directing the operation and [redacted] feel it necessary, [redacted] will request CIA to send for short periods of time additional Agency officers who could provide either intelligence on specific areas or guidance regarding the capabilities and limitations of clandestine operations.

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3. I believe that [redacted] and other Agency personnel who go to Maxwell Field during this operation should act in general as observers and consultants. However, they should actively participate in certain aspects of the war-gaming, particularly the aerial reconnaissance phase. In this regard, [redacted] and any others who may be involved should make it clear that their participation does not in any way indicate that the Agency supports or does not support any conclusions or recommendations which may be forthcoming from the war-gaming operation or from Project Control itself.

Both Mr. Amory and
Mr. Sheldon have
concurred in the attached.

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Richard M. Bissell, Jr.
Special Assistant to the Director
for Policy and Coordination

DOCUMENT NO. _____
NO CHANGE IN CLASS.
 ONE COPY
DATE RECEIVED BY REC'D BY S 02011
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AUTM: 17 MAR 1981 REVIEWER: [redacted]
DATE: 17 1981

Approved For Release 2004/09/15 : CIA-RDP80R01731R000800120029-4

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